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Deputy Director For Requirements and Evaluation
Intelligence Community Staff
Washington, D.C. 20505

ICS 3822-88
7 November 1988

MEMORANDUM FOR: DDR&E Ad Hoc Steering Group

SUBJECT: Final DCI One-Percent Initiative Fund

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1. The DCI approved last Friday the package of initiatives at Attachment A for inclusion in the FY 1990 NFIP budget submission. The attachment lists each initiative and displays the resulting funding profiles by initiative, bundle, and program. In helping you explain the package to others, I also have provided (at Attachment B) explanatory material in the format used at the 28 October 1988 Program Manager's meeting to describe the process and the substantive results.

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2. Thank you once again for your help in making this first-time effort a success. Please call if there is more I can do to help you.

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Attachments:

- A. DCI Approved Package
- B. Explanatory Charts

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Attachment B

EXPLANATORY CHARTS

ALSO CONTAINS SECRET INFORMATION

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DCI ONE-PERCENT INITIATIVE FUND: WHAT IS IT?

- O DCI RESERVED ONE PERCENT OF THE PROJECTED AMOUNT OF THE NFIP BUDGET TO FUND SPECIAL INITIATIVES ON BEHALF OF THE ENTIRE INTELLIGENCE COMMUNITY.
 - AMOUNTS TO IN FY 1990; GROWS TO IN FY 1994.
- O CANDIDATES INITIATIVES WERE PRIMARILY FROM THE PROGRAM OFFICES DIRECTLY. IN ADDITION, SOME INITIATIVES WERE SPONSORED BY DCI COMMITTEE CHAIRMEN AND NATIONAL INTELLIGENCE OFFICERS.
- O ONCE INITIATIVES ARE SELECTED, THE FUNDS WILL BE INTEGRATED INTO THE BUDGETS OF THE PARENT ORGANIZATIONS.
- O INITIATIVES SELECTED THIS YEAR WILL BE SUPPORTED BY THE FUND THROUGH THE FYDP PERIOD.

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DCI ONE-PERCENT INITIATIVE FUND: WHY WE NEED IT

- O MONEY IS TIGHT, AND DEMANDS ON US INTELLIGENCE ARE INCREASING.**
- O IT IS A COMMUNITY APPROACH TO SOME OF THE REALLY HARD PROBLEMS FACING US, AND WE NEED TO TAKE STEPS NOW TO PREPARE FOR THE FUTURE.**
- O ALLOWS THE DCI TO DO THREE THINGS:**
 - FIRST, TO PLACE SPECIAL EMPHASIS ON A HANDFUL OF AREAS THAT HE VIEWS AS ESPECIALLY IMPORTANT.**
 - SECOND, TO START RELATIVELY INEXPENSIVE, INNOVATIVE PROJECTS THAT OFFER HIGH POTENTIAL PAYOFF, BUT THAT MIGHT HAVE BEEN PROGRAMMATIC ORPHANS WITHOUT THIS SUPPORT.**
 - THIRD, TO FIX ANY SMALL, BUT SERIOUS PROGRAM DISCONNECTS WITHOUT HAVING TO DISRUPT INDIVIDUAL PROGRAMS AT THE LAST MINUTE.**

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DCI ONE-PERCENT INITIATIVE FUND: THE PROCESS

- 25X1
- 0 NEARLY [REDACTED] IN FY 1990
ALONE—COMPETED FOR ONE-PERCENT FUNDS AMOUNTING TO:
— [REDACTED] THROUGH FY 1994.
 - 0 ADVICE FROM COMMUNITY EXPERTS USED TO CREATE INITIAL RANKING OF
INITIATIVES WITHIN "BUNDLES":
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- 25X1
- 0 DRAFT PACKAGE—DRAWN FROM HIGHEST VALUE INITIATIVES WITHIN EACH
BUNDLE—WAS PREPARED; REVIEWED BY DDR&E AD HOC STEERING GROUP.
 - 0 REVISED, RECOMMENDED PACKAGE INCORPORATES:
 - COMMENTS FROM STEERING GROUP.
 - GUIDANCE FROM PROGRAM MANAGERS MEETINGS ON 21 AND 28 OCTOBER.

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